

Operational Plan 2017-2018

Q3 Report

1 January 2018 to 31 March 2018



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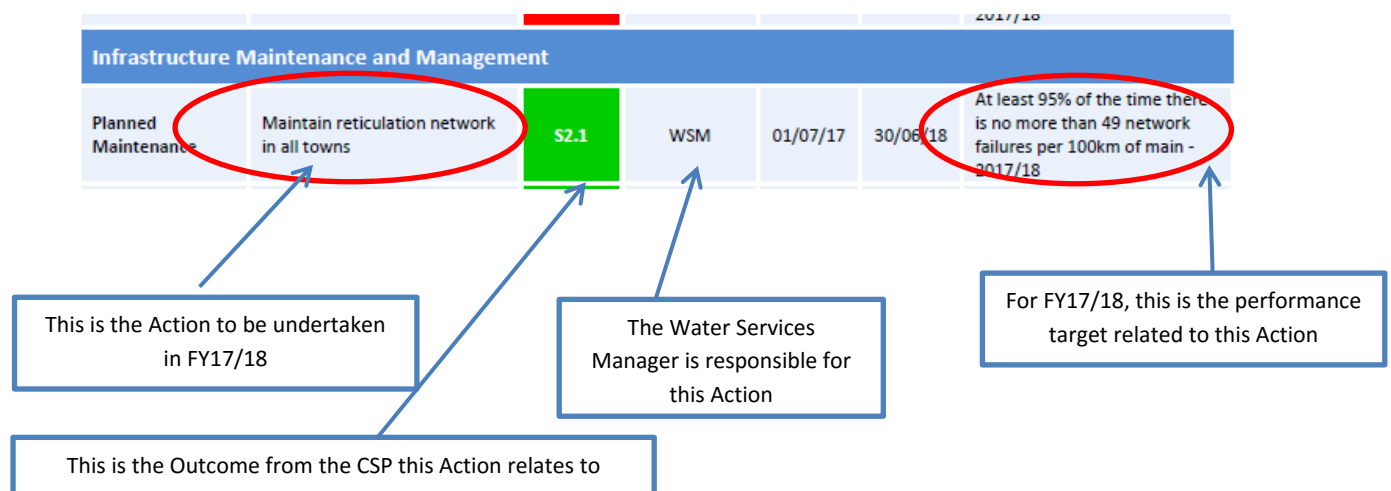
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About the Q3 Report

On 22 June 2017, Moree Plains Shire Council ("Council") adopted the Operational Plan and Budget 2017-2018 (the "Operational Plan").

The Operational Plan details the Actions which will be undertaken by Council management and officers during the current financial year in each of the 19 functional areas of Council. Each Action is linked to one of the Outcomes of our Community Strategic Plan **Moree Plains 2027 – Your Shire. The Plan. Our Future** ("CSP") and specifies the performance target(s) related to that particular Action.

By way of example only, below is an extract from the **Administration – Governance** functional area detailing these components of the Operational Plan:



In developing the Operational Plan, management and staff responsible for each Action were also asked to nominate a Start Date and End Date for each task. From an operational perspective, this prompted staff to ensure that Departments were adequately resourced in people, materials and external assistance (as applicable) at the right time to the appropriate level. From a strategic Council level, Councillors and MANEX should be in a position to better understand the status reports provided on a quarterly basis. For example, if an Action is scheduled to commence in a later Quarter, it will be "Not Due to Start" in Quarter 1 rather than being designated "Not Yet Started" as has been historically the case. Over time, it would be ideal from a management planning perspective for these dates to more accurately reflect operational realities.

Each financial quarter, the General Manager provides the Council with a progress report on the status of satisfying the Performance Targets set out in the Operational Plan.

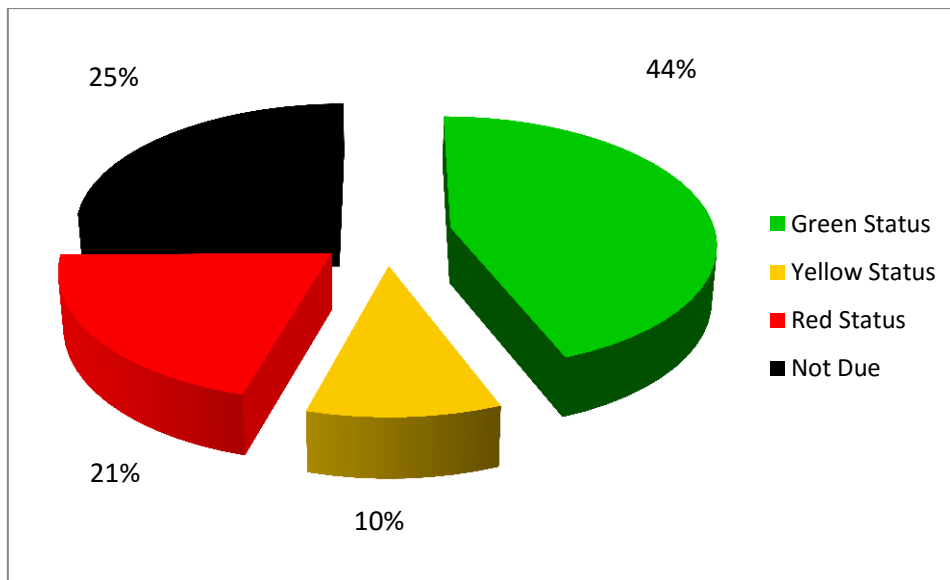
Q3 Project Snapshot

To aid in the preparation of the Operational Plan and Budget 2018-2019 ("FY18/19 Operational Plan"), Councillors requested that the review of Council's operations for Quarter 3 of the 2017/2018 financial year be provided as soon as practicable following 31 March 2018. For this reason, the focus of the Q3 Report will be on matters which will have a direct bearing on the FY18/19 Operational Plan, namely the capital and non-capital projects.

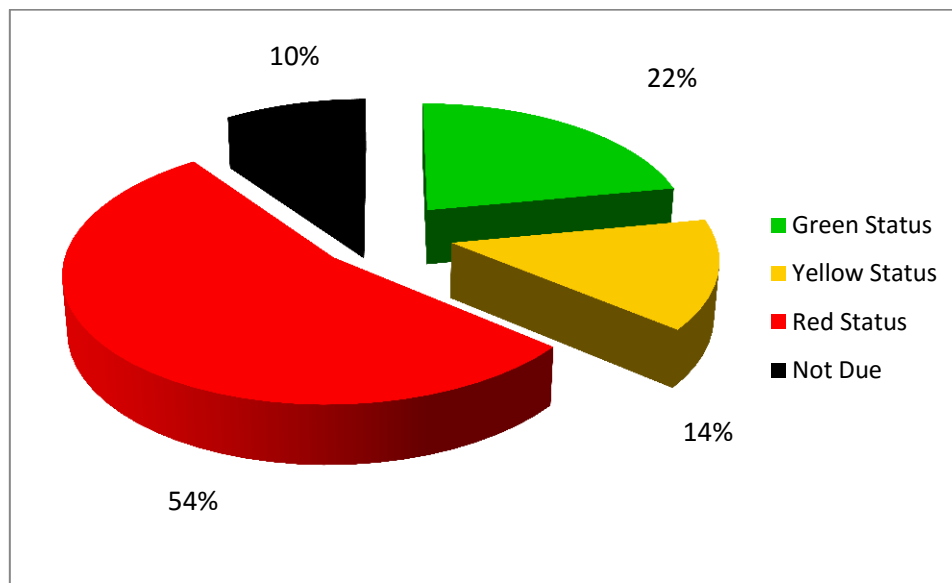
The Q3 Project Snapshot details how the organisation is progressing for the first 9 months of the financial year on its capital and non-capital projects set out in the Operational Plan.

For each project, the Start Date and End Date is detailed (as at the commencement of this financial year) and information on the current progress (as detailed in the % **Complete** and **Status** column) together with supporting commentary. Based on this, each project is allocated a performance indicator (being a green, yellow or red traffic light).

As a whole, Moree Plains Shire Council's performance for **Quarter 3 (capital projects only)** can be summarised as follows:








As a whole, Moree Plains Shire Council's performance for **Quarter 3 (non-capital projects only)** can be summarised as follows:















PROJECT SNAPSHOT







Quarter 3: 1 January 2018 - 31 March 2018

Key

	Indicates that delivery of the project has commenced, is progressing well and is on target to be completed by the End Date OR has been completed in full (100%)
	Indicates that the delivery of the project has commenced beyond a minimal level and is progressing satisfactorily
	Indicates that issues have been encountered in relation to delivery of the project OR minimal or no progress has been made in Quarter 3
	Indicates that, in scheduling works, the Start Date for the project does not fall in Quarters 1, 2 and 3 and accordingly, the project is 'Not Due to Start'
	Non-Capital Project

Ref #	Measure	Status	% Complete		Commentary	Start Date	End Date	Original Budget	Revised Budget	YTD Expenditure	Variation requested (\$)
Asset Management											
1	Completion of Stage 2 of the Asset Management Software upgrade project on time and on budget - 2017/18	Commenced	50		This project is quickly getting back on track with 446 sites and 12,763 features (assets) and their associated information uploaded into Confirm Live with an additional 115 sites and 173 features uploaded and being tested in Confirm Test before being uploaded into Confirm Live. The majority of the attribute data has also been uploaded into Confirm Test against the road assets and is being doubled checked for errors before uploading into Confirm Live	1/07/2017	30/06/2018	50,000	50,000	1,816	-5,000
2	Revaluation of Buildings and Other Structures completed – 2017/18	Commenced	25		This project is on track to be completed by 30/06/18	1/01/2018	30/06/2018	80,000	80,000	0	-30,000
Fleet Management											
3	Heavy plant is replaced in accordance with Heavy Plant Replacement Program – 2017/18	Commenced	75		Replacement program in line with projections	1/07/2017	30/06/2018	1,284,132	1,284,132	608,678	0
4	Light fleet are changed over as per the Organisation's Motor Vehicle Policy - 2017/18	Commenced	85		Vehicles have been ordered and have started to be delivered	1/07/2017	30/06/2018	1,600,000	1,600,000	1,026,116	0
Children's Services											
5	Review of playground undertaken to ensure satisfaction of National Quality Framework including upgrade of playground equipment – 2017/18	Completed	100		Account has been finalised. Equipment very popular with all children at the Centre.	1/10/2017	28/02/2018	20,000	20,000	18,304	0
Other Community Development											
6	Development of the Moree South Masterplan on time and on budget – 2017/18	Commenced	90		This matter is ongoing. Discussions ongoing with DPC. Budget reduced for FY17/18; project will continue in FY18/19	1/07/2017	30/06/2018	40,000	40,000	2,354	-32,500
7	Delivery of training to local Aboriginal Social Enterprises – 2017/18	Not Yet Started	0		FACS were running a similar program which Council intended to partner with. Funding was to be handed out. This will no longer be occurring. Workshops on 10/05/18	1/10/2017	30/06/2018	8,000	8,000	0	-4,000
8	Completion of the Cooee Park project on time and on budget - 2017/18	Commenced	90		Further works are proposed and a report will be tabled in Quarter 4	1/07/2017	31/12/2017	107,129	107,129	61,571	-12,000
9	New Christmas decorations acquired – 2017/18	Completed	100		Report has been provided back to UAC. Christmas Decorations have been donated by Sutherland Shire Council	1/07/2017	30/06/2019	7,000	7,000	8,887	0
10	Completion of Boggabilla Dressing Shed project on time and on budget - NP1 - 2017/18	Not due to start	0		New grant funded project	1/01/18	30/06/18	0	236,000	3,718	-200,000
11	Completion of Mungindi Tennis Courts Resurface project on time and on budget - NP1 - 2017/18	Not due to start	0		New grant funded project	1/01/18	30/06/18	0	43,890	0	0
12	Completion of Stanley Village Children's Playground project on time and on budget - NP1 - 2017/18	Not due to start	0		New grant funded project	1/01/18	30/06/18	0	31,636	0	0
13	Completion of Sullivan Place Park Football Posts project on time and on budget - NP1 - 2017/18	Not due to start	0		New grant funded project	1/01/18	30/06/18	0	13,537	0	0
14	Completion of Boggabilla Tennis Courts project on time and on budget - NP1 - 2017/18	Not due to start	0		New grant funded project	1/01/18	30/06/18	0	28,995	0	0
15	Completion of Dhiyaan Aboriginal Centre Stage 2 project on time and on budget - NP1 - 2017/18	Not due to start	0		New grant funded project	1/01/18	30/06/18	0	273,000	0	-190,993
Administration and Education											

Ref #	Measure	Status	% Complete		Commentary	Start Date	End Date	Original Budget	Revised Budget	YTD Expenditure	Variation requested (\$)
16	Completion of the Heavy Vehicle Forum and Harvest Education on time and on budget - 2017/18	Commenced	80		Further educational advertising and distributions of more ino packs is planned for Quarter 4	1/07/2017	30/05/2018	4,000	4,000	3,325	0
17	Completion of the Free Cuppa for the Driver project on time and on budget - 2017/18	Commenced	65		Project launched on 1 March in Orange. Free Cuppa will continue to 31 May 2018	1/07/2017	30/06/2020	3,500	3,500	325	0
18	Completion of Road Safety month on time and on budget - 2017/18	Commenced	25		Planning work has continued. Further consultation on the Rock throwing portion is planned for April	1/11/2017	30/06/2018	10,000	10,000	114	0
19	Completion of the Learner Driver project on time and on budget - 2017/18	Commenced	50		Further workshop planned for Quarter 4	1/09/2017	30/11/2017	600	1,200	477	0
20	Completion of the Unsealed Road Safety project on time and on budget - 2017/18	Commenced	50		Further consultation and education planned for Quarter 4	1/09/2017	30/05/2020	8,000	8,000	6,108	0
21	Completion of Bike Week project on time and on budget – 2017-18	Commenced	10		Planning has commenced. Project to be delivered in conjunction with the Road Safety Month project during Quarter4	1/08/2017	31/10/2017	5,000	2,000	327	0
22	Completion of Plan B and Drug Driving project on time and on budget – 2017-18	Commenced	90		Further education completed over the January long weekend. Some minor education will also be undertaken over the local Moree Show Weekend in Quarter 4	1/10/2017	28/02/2018	6,000	6,000	3,128	0
23	Completion of Keep the Kids Safe project on time and on budget – 2017-18	Commenced	20		This project will be delivered during Quarter 4	1/01/2018	31/03/2018	6,000	6,000	0	0
Economic Development											
24	Completion of all actions of the Economic Development Strategy designated for completion in this financial year - 2017/18	Commenced	50		Being utilised to support application for Regional Growth Fund; due 27/04/18	1/04/2018	30/06/2018	10,000	10,000	1,873	0
25	Completion of business confidence survey – 2017/18	Commenced	90		Survey completed in Quarter 3 and findings incorporated in EDS	1/07/2017	30/06/2018	2,000	2,000	0	0
26	Completion of promotional activities – 2017/18	Commenced	75		MyMoree campaign, Inland Rail activities, Contribution to New England Living, Moree Gateway, DPC investment website	1/07/2017	30/06/2018	5,000	16,700	17,324	0
27	Completion of Renew Moree program – 2017/18	Commenced	10		Legislation and framework review commenced	1/10/2017	30/06/2018	20,000	20,000	0	0
28	Economic Development Strategy adopted by 31 March 2018 – 2017/18	Commenced	40		Meetings taking place in Apr 18 and EDS to be finalised by 30/06/18	1/07/2017	31/03/2018	60,000	70,000	25,300	0
29	Provide report on activities undertaken by InterModal Transport Taskforce each Quarter - 2017/18	Commenced	75		One meeting in Quarter 3 convened. Open membership	1/07/2017	30/06/2018	29,490	22,790	3,851	-10,000
30	Provide report on international projects each Quarter - 2017/18	Commenced	80		Draft Business Concept Plans for grain and cotton mills being prepared	1/07/2017	30/06/2018	5,000	5,000	3,020	0
31	Updated Facts and Figures promotional material – 2017/18	Commenced	20		To be completed as part of scope of EDS	1/07/2017	30/06/2018	10,000	10,000	2,517	0
Real Estate/Industrial/Commercial Development/Promotion											
32	Completion of the saleyard truck wash upgrade on time and on budget – 2017/18	Commenced	30		Survey, geotechnical investigation completed, detail design underway.	1/07/2017	31/03/2018	595,000	595,000	2,566	-100,000
33	Land south of Industrial drive available for public release - 2017/18	Issues Encountered	10		Land subject to Aboriginal Land Claim. A further update will be provided when outcome is known	1/07/2017	30/06/2018	2,500	2,500	0	0
Tourism and related activities											
34	Digital marketing material developed - 2017/18	Commenced	73		No spending was incurred on Digital Marketing in Quarter 3	1/07/2017	30/06/2018	15,000	15,000	11,024	0
35	Regional Advertising undertaken - 2017/18	Commenced	25		No regional advertising initiatives were undertaken in Quarter 3	1/07/2017	30/06/2018	10,000	10,000	503	0
36	Special Promotion completed - 2017/18	Commenced	70		Tourism Moree supported and promoted the NASHO Event during Quarter 3	1/07/2017	30/06/2018	15,000	15,000	10,531	0
37	Tourism NSW/RTO campaign completed - 2017/18	Commenced	21		No Tourism NSW/RTO campaigns were undertaken in Quarter 3	1/07/2017	30/06/2018	10,000	10,000	2,082	0
Noxious Plants											
38	Completion of Green Cestrum Project - Kemps Creek - 2016/17	Commenced	75		Field work conducted in Quarter 2, with project to be completed in Quarters 3 and 4	1/07/2017	30/06/2018		1,378	1,614	0
39	Completion of Water Hyacinth Project - 2016/17	Commenced	40		Spraying to take place in Quarter 4	1/07/2017	30/06/2018		36,852	0	0
40	Completion of Green Cestrum project on time and on budget - NP1 - 2017/18	Not due to start	0		New grant funded project	1/10/17	30/06/18	0	17,924	0	0
41	Completion of DPI Aerial Surveillance Border Rivers project on time and on budget - NP1 - 2017/18	Not due to start	0		New grant funded project	1/10/17	30/06/18	0	22,008	0	0
42	Completion of NWLLS 17/071 Cap & Bonnet project on time and on budget - NP1 - 2017/18	Not due to start	0		New grant funded project	1/10/17	30/06/18	0	45,455	0	0
Solid Waste Mangement											
43	Completion of CCTV upgrade at WMF on time and on budget – 2017/18	Completed	95		Works completed. Awaiting invoice.	1/07/2017	30/06/2018	10,000	60,000	45,715	-14,285

Ref #	Measure	Status	% Complete		Commentary	Start Date	End Date	Original Budget	Revised Budget	YTD Expenditure	Variation requested (\$)
44	Completion of drainage upgrades at WMF on time and on budget – 2017/18	Commenced	20		Works to continue during April 18	1/07/2017	30/06/2018	85,000	85,000	15,712	0
45	Completion of rehabilitation works at Yarraman Landfill on time and on budget – 17/18	Commenced	20		Closure plan approved by EPA. Construction works commencing April 18	1/07/2017	30/06/2018	1,500,000	1,500,000	46,352	0
46	Completion of WMF road widening project on time and on budget - 2016/17	Completed	100		Project completed	1/07/2017	30/06/2018		109,062	106,641	-2,421
47	Survey conducted during each 6 month period - 2017/18	Commenced	50		The second survey scheduled for June 18	1/07/2017	30/06/2018	5,150	5,150	2,475	0
Floodplain Management											
48	Completion of minor design variations (Mungindi) - 2017/18	Not Yet Started	0		Weeds eradication will be undertaken in Quarter 4	1/07/2017	30/06/2018	59,000	8,429	0	0
49	Completion of minor design variations required (Pallamallawa) - 2017/18	Commenced	20		In discussions with OEH, reviewing workplan scope. Quotations will be called by end of FY17/18	1/07/2017	30/06/2018	13,500	13,500	0	-13,500
50	Quarterly report to Council on status of Vountary House Raising scheme (including participants) - 2017/18	Commenced	75		Calls for interest have now been submitted for the next round. Application to be made to OEH. Current round to commence in April 18	1/07/2017	30/06/2018	300,000	300,000	198,385	0
51	Floodplain Management Policy Engagement - NP1 - 2017/18	Commenced	30		Consultants have been engaged and discussions have been taking place	1/10/17	30/06/2018	0	30,000	14,798	0
Land Use Planning											
52	Completion of Strategic Transport Plan on time and on budget - 2017/18	Commenced	20		Overall project manager has been appointed and first invoice has been issued. Consultants (WSP) appointed for technical studies. A large portion of the work will be completed by end Apr 18	1/07/2017	30/06/2018	60,000	360,000	0	10,000
Public Cemeteries											
53	Completion of installation of Additional Power Pole at Moree Cemetery – 2017/18	Completed	100		Completed in Quarter 1	1/07/2017	31/12/2017	6,500	6,500	3,174	0
54	Completion of installation of additional seating at Moree Cemetery – 2017/18	Commenced	40		Seating has been ordered however the supplier has experienced some delays in construction. First seat should be delivered after Easter.	1/10/2017	31/03/2018	10,000	10,000	2,992	0
55	Completion of Moree Cemetery extension investigation plans – 2017/18	Commenced	35		Consultant has been appointed and will be undertaking first site visit on 19 and 20 April	1/09/2017	30/06/2018	25,000	25,000	0	0
56	Completion of Moree Cemetery signage upgrade – 2017/18	Commenced	85		Proof has been approved and signs in the process of being made.	1/08/2017	31/12/2017	10,000	10,000	0	0
Public Conveniences and other community amenities											
57	Completion of the s94A Gurley project on time and on budget - 2017/18	Commenced	0		Toilet has been ordered with installation planned for FY18/19	1/07/2017	30/06/2018	82,000	82,000	0	8,000
58	Completion of the s94A Mehi River project on time and on budget - 2017/18	Commenced	75		Balance to be spent with Round 1 Funding of Stronger Country Communities Fund	1/07/2017	30/06/2018	40,000	100,000	76,729	0
59	Completion of the s94A Spilsbury Park open space facilities on time and on budget - 2016/17	Commenced	15		Installation yet to be completed. Amendment to schedule to be submitted	1/07/2017	30/06/2018	0	10,000	0	-10,000
60	Completion of the s94A Jellicoe Park project on time and on budget - 2016/17	Commenced	35		Shade structure ordered. Work will be completed in Quarter 4	1/07/2016	30/06/2018	0	20,400	0	0
61	Completion of the s94A public toilet at Jacaranda Park project on time and on budget - 2015/16	Completed	100		Toilet has been completed. Shade shelter to be installed in Quarter 4	1/07/2016	30/06/2018	0	40,000	0	0
Emergency Services											
62	Subject to successful funding application, completion of the improvements to the Moree SES Site on time and on budget – 2017/18	Issues Encountered	10		Working through options, considering implications such as cost, project scope, timing etc. When fully considered, a report to be presented to Council.	1/07/2017	30/11/2017	67,000	67,000	22,671	-37,000
63	Subject to successful funding application, completion of the new RFS Boomi Fire Brigade Station on time and on budget – 2017/18	Not due to Start	0		Funding was not allocated by NSW RFS for this site for FY17/18	1/07/2017	28/02/2018	260,000	0	0	0
64	Subject to successful funding application, completion of the new RFS Moree Station on time and on budget – 2017/18	Commenced	15		Detail design underway with completion expected 30/04/2018. Local water, sewer and electrical infrastructure requies redesign.	1/07/2017	28/02/2018	820,125	1,200,000	18,255	-1,000,000
65	Completion of Terry Hie Hie Hall Bushfire Protection project on time and on budget – 2017/18	Not due to start	0		New grant funded project	1/10/2017	30/06/2018	0	100,000	0	0
Animal Control											
66	Completion of the upgrade to the Pound on time and on budget - 2017/18	Commenced	50		DA has been approved; slab will be poured by end Apr 18	1/07/2017	30/09/2017	290,000	180,000	27,247	0
Crime Prevention											
67	Additional CCTV and lighting projects arising from crime prevention initiatives completed - 2016/17	Commenced	95		Awaiting contractor to invoice for the works at Flour Mill. This will not complete the job. The balance of the job will be part of the FY18/19 CCTV projects	01/07/2016	30/06/2017	0	29,000	0	0

Ref #	Measure	Status	% Complete		Commentary	Start Date	End Date	Original Budget	Revised Budget	YTD Expenditure	Variation requested (\$)
68	Subject to successful funding application, additional CCTV and lighting projects arising from crime prevention initiatives completed - 2017/18	Not due to start	0		Funding unsuccessful	1/12/2017	30/04/2018	245,517	0	0	0
69	Completion of Light/ CCTV ext adjacent Newell Hwyproject on time and on budget - NP1 - 2017/18	Not due to start	0		New grant funded project	1/10/17	30/06/18	0	95,000	3,775	0
70A	At least 2 fire damaged/derelict buildings demolished - 2017/18	Commenced	75	●	302 Morton Street will be demolished in FY17/18	1/07/2017	30/06/2018	100,000	152,000	65,589	-42,000
70B	At least 2 burnt out dwellings demolished - 2016/17	Commenced	20	●	One dwelling demolished in Oct 16. One still to be completed	01/07/2016	30/06/2017	0	85,000	5,542	-20,000
Community Libraries											
71	Completion of the new IT space on time and on budget - 2017/18	Commenced	90	●	Awaiting on a few minor elements to be finalised	1/07/2017	31/12/2017	200,000	200,000	188,473	0
Community Halls											
72	Progress made on the Moree Civic Precinct Redevelopment – 2017/18	Not due to Start	20	●	Awaiting grant funding outcomes	1/07/2017	30/06/2018	4,000,000	4,000,000	6,106	-4,000,000
Sporting Grounds and Venues											
73	Ron Harborne Oval – Netball Courts - Fence – Completion of the project on time and on budget – 2017/18	Commenced	60	●	Fence design approved by Netball Association. Fence to be completed by conclusion of FY17/18	1/11/2017	31/12/2017	50,000	69,707	0	0
74	Ron Harborne Oval – New Field – Completion of the project on time and on budget – 2017/18	Commenced	30	●	Drainage works had been proposed for Quarter 4 but now investigating both Northern and Western options at Ron Harborne. Current budget will be used to undertake these investigations. Meetings in early April with the Moree Aboriginal Local Lands Council were positive and an appropriate approach to move this forward has been agreed. Council has some environmental issues to resolve in relation to the adjoining Council-owned site	1/07/2017	31/10/2017	370,000	370,000	2,304	-280,000
75	South Moree Sports Facility – Completion of the project on time and on budget – 201718	Completed	100	●	Stage 1 works completed	1/07/2017	31/12/2017	155,000	210,621	215,049	0
76	Moree Sports, Health, Arts and Education Academy – Completion of the project on time and on budget – 2017/18	Not due to Start	0	●	Awaiting grant funding and tenure arrangements	1/07/2017	30/06/2018	1,500,000	2,100,000	24,109	-1,550,000
Swimming Pools											
77	Boomi Pool – Capital Works – Completion of the project on time and on budget – 2017/18	Issues Encountered	75	●	No work was completed on the water loss issues in Quarter 3	1/07/2017	31/10/2017	70,000	151,850	113,282	0
78	Commissioning of Water Conditioning Unit Bore Head at MAAC - 2016/17	Commenced	75	●	Contractor engaged. Not yet 100% operational. Will be complemented with changes to operational processes by MAAC	1/07/2017	31/12/2017		15,000	3,569	0
79	Installation of Bore No.1 Pump - MAAC - 2016/17	Commenced	20	●	Pump sourced	1/07/2017	31/12/2017	0	16,000	0	0
80	MAAC – Capital Works – All weather improvements – Completion of the project on time and on budget – 2017/18	Not Yet Started	0	●	A report was provided to Council in Quarter 3	1/07/2017	31/12/2017	449,696	449,696	0	-250,000
81	Mungindi Pool – Capital Works – Stair Replacement – Completion of the project on time and on budget – 2017/18	Completed	100	●	Project completed in July 2017 - under budget	1/07/2017	30/09/2017	15,000	15,000	14,698	0
Sewer Projects											
82	Completion of Connection of Water Supply to Sewer Pump Stations on time and on budget - 2017/18	Not Yet Started	0	●	Project deferred to FY18/19	1/07/2017	1/09/2017	150,000	0	0	0
83	Completion of Engineering Driven Urban Road - Sewer Main Renewal program on time and on budget - 2017/18	Not due to Start	0		Only as required	1/07/2017	30/06/2018	10,200	0		0
84	Completion of Moree Sewerage Treatment Plant - Effluent Reuse Telemetry on time and on budget - 2017/18	Commenced	35	●	Golf Club and Ron Harborne still be completed in FY18/19	1/07/2017	30/06/2018	105,000	105,000	17,764	0
85	Completion of Moree Sewerage Treatment Plant Access Gate on time and on budget - 2017/18	Commenced	15	●	Quotations being sought. Works likely to commence in Quarter 4	1/08/2017	30/11/2017	150,000	150,000	1,021	-40,000
86	Completion of Sewer Pump Station Electrical Renewals on time and on budget - 2017/18	Commenced	95	●	Effluent reuse project completed. Awaiting invoices to finalise project	1/07/2017	30/06/2018	75,000	223,000	103,854	0
87	Completion of Sewer Strategic Business Plan on time and on budget - 2017/18	Commenced	30	●	Request for quotation process finalises in first week Apr 18. Anticipated to be completed by 30/06/18	1/07/2017	30/06/2018	30,000	30,000	561	0
88	Completion of the Boundary Connection Renewals on time and on budget - 2017/18	Commenced	95	●	Works to be completed in Quarter 4	1/09/2017	30/06/2018	250,000	250,000	518	0
89	Completion of the Emergency Generator (Mungindi) project on time and on budget - 2017/18	Completed	100	●	Project completed. Purchases through the Plant Fund	1/07/2017	30/06/2018	60,000	0	0	0
90	Completion of the Engineering Driven Urban Road - Sewer Main Upgrades on time and on budget - 2017/18	Not due to Start	0		None required in Quarter 3	1/07/2017	30/06/2018	20,400	0		0

Ref #	Measure	Status	% Complete		Commentary	Start Date	End Date	Original Budget	Revised Budget	YTD Expenditure	Variation requested (\$)
91	Completion of the installation of effluent meters on time and on budget - 2017/18	Commenced	50		Meeting taking place in Apr 18 to finalise installation arrangements. Preliminary discussions indicate installation will be less expensive than originally anticipated	1/07/2017	30/06/2018	60,000	70,000	0	-50,000
92	Completion of the Moree Effluent Pond Stabilisation of Walls project on time and on budget - 2017/18	Completed	100		Project completed	1/08/2017	31/01/2018	110,000	143,002	147,379	0
93	Completion of the Moree Sewerage Treatment Plant Access Road on time and on budget - 2017/18	Commenced	95		Additional works to be undertaken	1/10/2017	30/06/2018	126,000	126,000	61,035	0
94	Completion of the Moree Sewerage Treatment Plant land acquisition on time and on budget - 2017/18	Commenced	5		Negotiations continuing	1/07/2017	30/06/2018	60,000	60,000	746	0
95	Completion of the Moree STP Aerators project on time and on budget - 2017/18	Not due to Start	0		Project to be deferred to FY18/19	1/07/2017	30/06/2018	100,000	0	0	0
96	Completion of the renewal works at Mungindi Sewerage Treatment Plant on time and on budget - 2017/18	Not due to Start	0		Project deferred to FY18/19	1/07/2017	31/10/2017	47,000	47,000	0	-47,000
97	Completion of the Sewer Pump Station Access Roads on time and on budget - 2017/18	Commenced	80		Project completed. Not all roads required to be done. Awaiting invoices	1/09/2017	30/06/2018	100,000	100,000	52,179	-35,000
98	Completion of the Sewer Pump Station Fencing on time and on budget - 2017/18	Commenced	50		Edward St Pump Station fencing to be undertaken in Apr 18	1/11/2017	30/06/2018	250,000	250,000	75,433	-160,000
99	Completion of the Sewer Pump Station Signage Renewal Program on time and on budget - 2017/18	Commenced	30		Request for quotation process finalises in first week Apr 18. Part of the project will be completed by 30/06/18; with a further part of the project to be completed in FY18/19	1/08/2017	30/06/2018	35,000	35,000	5,584	0
100	Completion of the Trade Waste Management System on time and on budget - 2017/18	Commenced	15		Procurement process being undertaken in Apr 18	1/07/2017	30/06/2018	75,000	100,000	1,385	-50,000
101	Completion of the upgrade to the Moree Sewerage Treatment Plant Trade Waste facility on time and on budget - 2017/18	Commenced	50		Design completed. Works due to be completed in Quarter 4	1/07/2017	29/02/2018	75,000	75,000	30,658	20,000
102	Completion of Year 1 of sewer rising main renewal program on time and on budget - 2017/18	Not due to Start			Inspection has been undertaken. Project needs to be undertaken in a different manner as to original plan. Project will be undertaken in FY18/19	1/01/2018	30/06/2018	61,300	61,300	251	-61,000
103	Completion of Year 2 of Boggabilla Pressure Sewer program on time and on budget - 2017/18	Completed	100		Project completed	1/07/2017	30/06/2018	91,900	21,900	17,080	-4,000
104	Completion of Year 2 of Pump Station repair program on time and on budget - 2017/18	Completed	100		Projects completed	1/07/2017	30/06/2018	150,000	150,000	109,307	-40,000
105	Completion of Year 2 of the sewer main relining program on time and on budget - 2017/18	Commenced	70		FY17/18 works to be undertaken in May 18	1/07/2017	30/06/2018	2,000,000	2,188,000	1,391,786	0
105A	Completion of Year 1 of the manhole relining program on time and on budget - 2016/17	Completed	100		Year 1 and Year 2 of program fully project completed	1/01/2017	30/06/2018	369,000	531,000	510,353	-20,000
105B	Completion of Emergency Generator (Moree) project on time and on budget - 2017/18	Completed	100		Project completed. Purchases through the Plant Fund	1/07/2017	30/06/2018	0	0	0	0
105C	Completion of Year 2 of renewal of manhole lids and surrounds program on time and on budget - 2017/18	Completed	100		Projects completed	1/07/2017	30/06/2018	0	41,900	21,812	0
Local and Regional Roads											
106	Completion of Local Sealed Rural reseal program – 2017/18	Completed	100		Projects completed	1/07/2017	30/06/2018	2,800,000	2,800,000	2,838,349	0
107	Completion of Local Sealed Urban reseal program – 2017/18	Commenced	90		Project completed; awaiting invoices	1/07/2017	30/06/2018	826,000	826,000	522,204	0
108	Completion of MR232 REPAIR Program - 2017/18	Not due to Start	0		Works commencing Apr 18	1/07/2017	30/06/2018	450,000	350,000	0	0
109	Completion of MR507 REPAIR Program - 2017/18	Not due to Start	0		Works commencing Apr 18	1/07/2017	30/06/2018	400,000	380,000	0	0
110	Completion of Tapscott Road Freight Route Upgrade - 2016/17	Not due to Start	0		Liasing with the Minister in respect of best use of unspent funds	1/07/2017	30/06/2018		185,694	157	0
111	Completion of Year 2 causeway/washout upgrade program - 2017/18	Commenced	20		Tender awarded. Likely to complete 9 causeways in FY17/18; causeways identified for FY18/19	1/10/2017	31/03/2018	900,000	900,000	187,562	0
112	Local - Sealed Rural - SR101 46.46-47.01kms - Completion of the project on time and on budget - 2016/17	Completed	100		Project completed	1/01/2017	31/03/2017	0	62,271	82,977	20,706
113	Local - Sealed Rural - SR111 Mellburra - Completion of the project on time and on budget - 2016/17	Completed	100		Project completed	1/02/2017	30/04/2017	0	113,352	82,262	-24,650
114	Local - Sealed Urban: Gosport St - Completion of the project on time and on budget - 2016/17	Commenced	5		New design works currently being undertaken. Likely to be completed by end FY17/18	1/02/2017	30/06/2017	0	44,499	3,650	0
115	Local – Sealed Rural – Boggabilla – Merriwa St: Fox St to Macintyre St - Completion of the project on time and on budget – 2017/18	Completed	100		Project completed	1/02/2018	31/03/2018	190,000	190,000	167,093	-22,900
116	Local – Sealed Rural: SR102 Dolgelly Road– Completion of the project on time and on budget – 2017/18	Completed	100		Project completed	1/08/2017	30/09/2017	800,000	800,000	822,466	25,241
117	Local – Sealed Rural: SR12 Talmoi – Completion of the project on time and on budget – 2017/18	Completed	100		Project completed	1/09/2017	31/10/2017	130,000	130,000	121,635	-8,000

Ref #	Measure	Status	% Complete		Commentary	Start Date	End Date	Original Budget	Revised Budget	YTD Expenditure	Variation requested (\$)
118	Local – Sealed Urban - Moree - Adelaide Street: Gosport St to Dover St – Completion of the project on time and on budget – 2017/18	Commenced	60		Florence St being undertaken in Apr 18; works will be completed in Quarter 4	1/09/2017	31/12/2017	450,000	450,000	240,755	0
119	Local – Sealed Urban – Boomi – Upgrade of Baronga Rd to seal - Completion of the project on time and on budget – 2017/18	Completed	100		Completed in Quarter 1	1/08/2017	30/09/2017	100,000	100,000	100,835	0
120	Local – Sealed Urban – Moree – Florence St: Anne St to Adelaide St – Completion of the project on time and on budget – 2017/18	Commenced	20		Florence St being undertaken in Apr 18; works will be completed in Quarter 4	1/02/2018	30/04/2018	400,000	400,000	0	0
121	Local – Sealed Urban – Moree – Town laneways – Completion of the project on time and on budget – 2017/18	Completed	100		Project completed	1/07/2017	30/09/2017	200,000	200,000	226,828	45,000
122	Local – Sealed Urban – Mungindi – North St: Yarough St to Wirrawah St - Completion of the project on time and on budget – 2017/18	Completed	100		Project completed	1/08/2017	30/09/2017	150,000	150,000	95,374	-54,500
123	Local – Sealed Urban – Yarraman - Myora St – Completion of the project on time and on budget – 2017/18	Completed	100		Project completed	1/02/2018	31/03/2018	130,000	130,000	104,113	-25,500
124	Local – Unsealed Rural – SR11 Gingham Rd – Completion of the project on time and on budget – 2017/18	Commenced	90		Works to be completed in Apr 18	1/09/2017	31/10/2017	100,000	100,000	73,858	0
125	Local – Unsealed Rural – SR131 Croppa Creek Road - Completion of the project on time and on budget – 2017/18	Not due to Start	0		Likely to be completed by end Apr 18	1/11/2017	30/11/2017	140,000	140,000	0	0
126	Local – Unsealed Rural – SR221 Drive In Rd – Completion of the project on time and on budget – 2017/18	Not due to Start	0		Likely to be completed by end Apr 18	1/11/2017	30/11/2017	130,000	130,000	0	0
127	Local – Unsealed Rural – SR4 Mallowa Road - Completion of the project on time and on budget – 2017/18	Completed	100		Project completed	1/03/2018	31/05/2018	500,000	500,000	518,132	28,500
128	Local – Unsealed Rural – SR6 Tellerega Rd – Completion of the project on time and on budget – 2017/18	Commenced	90		Works to be completed in Apr 18	1/08/2017	30/09/2017	100,000	100,000	68,358	0
129	Local – Unsealed Rural – SR68 Kooroogamma Rd – Completion of the project on time and on budget – 2017/18	Completed	100		Project completed	1/04/2018	31/05/2018	160,000	160,000	167,467	19,000
130	Mosquito Creek Road Intersection Road Widening - 2016/17	Commenced	95		Seal undertaken last week of Mar 18. Line-marking in Quarter 4	1/07/2017	31/12/2017		128,838	104,668	0
Footpaths and Cycleways											
131	Completion of Shared Pathway - Moree - Amaroo - on time and on budget - 2017/18	Not due to Start	0		To be deferred until FY18/19. To be undertaken out of s94A contributions	1/07/2017	30/06/2018	290,000	0	0	0
132	Disabled/Mobility Impaired Access Improvements - Kerb Ramps - Completion of project on time and on budget - 2017/18	Completed	100		Works on the corner of Heber and Frome Streets	1/02/2018	31/05/2018	25,000	35,000	34,719	0
133	Pedestrian refuge - Mungindi - Completion on time and on budget - 2017/18	Commenced	25		Seeking quotations for works	1/09/2017	31/10/2017	58,000	58,000	0	0
134	Shared pathway - Boggabilla - Town Oval - Completion on time and on budget - 2017/18	Commenced	90		Additional pathway currently being finalised	1/02/2018	30/04/2018	168,000	166,200	128,471	0
135	Shared pathway - Moree - Balo Street north of Main Bridge - Completion on time and on budget - 2017/18	Completed	100		Funding unsuccessful	1/08/2017	30/09/2017	81,760	0	0	0
136	Shared pathway - Moree - South Moree Sports Facility - Completion on time and on budget - 2017/18	Completed	100		Works commenced in Quarter 3	1/10/2017	30/11/2017	18,000	18,000	5,180	0
137	Specialist Access Improvements Anne St Pedestrian refuge - 2017/18	Completed	100		Works completed FY16/17	1/09/2017	30/11/2017	30,000	0	0	0
Aerodromes											
138	Completion of maintenance works on Boomi Airstrip on time and on budget – 2017/18	Completed	100		Project completed	1/07/2017	30/06/2018	80,000	52,000	51,505	0
139	Completion of rehabilitation works at Mungindi Aerodrome - 2017/18	Completed	100		Project completed	1/10/2017	30/04/2018	120,000	31,000	30,775	0
140	Completion of the Moree Regional Airport upgrade project on time and on budget – 2017/18	Commenced	50		Upgrade of lighting system completed, drainage system well progressed. Contractor to be appointed to carry out a condition assessment of pavements	1/07/2017	31/12/2017	2,276,200	1,993,096	587,052	-300,000
140A	Completion of design works for Stage 2 of the Moree Regional Airport upgrade project on time and on budget - 2017/18	Not due to Start	0		To be undertaken in Quarter 4	1/04/2018	30/06/2018		40,000	0	0
Water Projects											
141	Completion of the Albert Street Water Main project on time and on budget - 2017/18	Not due to Start	0		To be deferred to FY18/19	1/07/2017	30/06/2018	110,000	0	0	0
142	Completion of the Ashley Potable Water supply project on time and on budget - 2017/18	Commenced	10		Report provided to Council in Quarter 3	1/07/2017	30/06/2019	4,130,000	100,000	0	0

Ref #	Measure	Status	% Complete		Commentary	Start Date	End Date	Original Budget	Revised Budget	YTD Expenditure	Variation requested (\$)
143	Completion of the Biniguy Potable Water supply project on time and on budget - 2017/18	Commenced	10		Report provided to Council in Quarter 3	1/07/2017	30/06/2019	3,960,000	200,000	39,633	0
144	Completion of the Boggabilla Toomelah Pipeline project on time and on budget - 2017/18	Commenced	85		Report provided to Council in Quarter 3	1/07/2017	31/01/2018	2,000,000	2,000,000	1,585,021	0
145	Completion of the Boggabilla Water Treatment Plant on time and on budget – 2017/18	Not due to Start	0		Project will be scoped in FY18/19	1/07/2017	30/06/2018	500,000	500,000	1,715	-500,000
146	Completion of the design works for Mungindi Water Treatment Works on time and on budget - 2017/18	Not Yet Started	0		Completed process assessment. Project to be undertaken in FY18/19	1/07/2017	30/06/2018	40,000	100,000	16,138	-70,000
147	Completion of the design works for the Mungindi Water Treatment Plant Reservoir Renewal project on time and on budget - 2017/18	Commenced	15		Request for Quotation currently called for condition assessment of water reservoir	1/05/2018	30/06/2018	100,000	40,000	2,573	0
148	Completion of the Developer Service Plans project on time and on budget - 2017/18	Commenced	20		GHD will prepare by 30/06/18	1/07/2017	30/06/2018	5,000	5,000	343	15,000
149	Completion of the Drummond Street Water Main project on time and on budget - 2017/18	Not due to Start	0		To be deferred to FY18/19	1/07/2017	30/06/2018	160,000	10,000	9,061	0
150	Completion of the Edward Street water project on time and on budget - 2017/18	Not due to Start	0		To be deferred to FY18/19	1/07/2017	30/06/2018	30,000	0	183	0
151	Completion of the Fibre Optic Link between Max Centre and Broadwater Depot project on time and on budget - 2017/18	Completed	100		Works completed	1/11/2017	31/12/2017	80,000	112,000	112,544	0
152	Completion of the Gwydir St Water Main Upgrade project on time and on budget - 2017/18	Not due to Start	0		To be deferred until a future financial year	1/07/2017	30/06/2018	70,000	0	0	0
153	Completion of the Moree Water Security Infrastructure project on time and on budget - 2017/18	Commenced	5		Report provided to Council in Quarter 3	1/07/2017	30/06/2019	6,240,000	100,000	16,615	0
154	Completion of the installation of Water Treatment Plant Alarms on time and on budget - 2017/18	Not due to Start	0		Mungindi to be undertaken in FY18/19	1/07/2017	30/06/2018	146,000	146,000	0	-100,000
155	Completion of the Mehi Cres Automatic Water Meter Reading project on time and on budget - 2017/18	Commenced	50		Taggle meters to be installed by 30/06/18	1/07/2017	30/06/2018	80,000	80,000	38	0
156	Completion of the Moree Filling Station for Water Carts at TB11 project on time and on budget - 2017/18	Not due to Start	0		Defered to FY18/19	1/08/2017	31/10/2017	75,000	0	0	0
157	Completion of the Mungindi Water Treatment Plant Laboratory and Office project on time and on budget - 2017/18	Commenced	50		Design works completed. Works to be undertaken in Quarter 4	1/09/2017	31/10/2017	200,000	200,000	15,796	-80,000
158	Completion of the rehabilitation of reservoirs project on time and on budget - 2017/18	Not due to Start	0		Program of works being prepared with grant application to be submitted. Likely to take place in FY19/20	1/10/2017	30/06/2018	1,000,000	100,000	0	0
159	Completion of the Robinson Rd Water Main construction project on time and on budget - 2017/18	Not due to Start	0		Works to be undertaken in FY18/19	1/07/2017	30/06/2018	49,000	0	0	0
160	Completion of the Stanley Village Automatic Water Meter Reading project on time and on budget - 2017/18	Commenced	50		Taggle meters to be installed by 30/06/18	1/07/2017	30/06/2018	80,000	80,000	0	0
161	Completion of the Strategic Business Plan project on time and on budget - 2017/18	Commenced	20		Request for quotation process commenced	1/07/2017	30/06/2018	30,000	30,000	915	0
162	Completion of the Water Main Extensions in Boggabilla to Avoid Stale Water project on time and on budget - 2017/18	Completed	100		One extension has been undertaken this FY17/18. Further works for next financial year	1/08/2017	30/09/2017	165,000	165,000	8,766	-156,000
163	Completion of the Water Main Leak Detection project on time and on budget - 2017/18	Commenced	50		Bulk of work to be undertaken in Quarter 4	1/05/2018	30/06/2018	30,000	30,000	10,076	0
164	Completion of Water Main Upgrade – Boonery Road project on time and on budget- 2017/18	Not due to Start	0		To be deferred to FY18/19	1/07/2017	30/06/2018	80,000	80,000	555	-79,400
165	Completion of Year 2 Bore Head Water Meters Program on time and on budget - 2017/18	Completed	100		Year 2 of program completed	1/07/2017	30/06/2018	50,000	50,000	11,337	-37,000
166	Completion of Year 2 Fire Hydrant Renewal project on time and on budget - 2017/18	Completed	100		No further works to be undertaken in FY17/18	1/07/2017	30/06/2018	54,300	54,300	0	-54,300
167	Completion of Year 2 Stop Valve Renewal Program on time and on budget - 2017/18	Completed	100		No further works to be undertaken in FY17/18	1/07/2017	30/06/2018	64,600	64,600	0	-64,600
168	Completion of Year 2 Water Main Renewal Program on time and on budget - 2017/18	Commenced	50		Warialda St likely to be done; Balo St likely to be done	1/07/2017	30/06/2018	588,400	588,400	223,626	-199,900
169	Completion of Year 2 Water Meter Renewal Program on time and on budget - 2017/18	Not due to Start	0		Water Meter renewal program to be deferred until FY18/19, depending on funding opportunities	1/07/2017	30/06/2018	650,000	650,000	305	-650,000
170	Replacement of Pallamallawa bore on time and on budget - 2017/18	Commenced	50		Approval obtained. Drilling can be undertaken in Quarter 4, depending on contractor availability	1/07/2017	30/06/2018	0	60,000	1,761	0

Statement by the Responsible Accounting Officer

The following statement is made in accordance with Clause 203(2) of the Local Government (General) Regulations 2005.

It is my opinion that the Quarterly Budget Review Statement for Moree Plains Shire Council for the quarter ended 31/03/2018 indicates that Council's projected financial position at 30/06/2018 will be satisfactory at year end, having regard to the projected estimates of income and expenditure and the budgeted income and expenditure (including recommended variations included in this review).

Variations to the original budget are detailed in the March 2018 Quarterly Review document.

Signed:



Date: 12 April 2018

Name: Lester Rodgers

Responsible Accounting Officer, Moree Plains Shire Council

Moree Plains Shire Council

Budget Review - Contracts & Other Expenses

Budget review for the quarter ended 31 March 2018

Contractor	Contract detail & purpose	Contract value	Commencement date	Duration of contract	Budgeted (Y/N)
Barnson Pty Ltd	RFS Moree Fire Control Centre	67,532	24/01/2018	30/06/2018	Y
Wilde Civil Pty Ltd	Moree Regional Airport - upgrade drainage system	714,995	7/03/2018	30/06/2018	Y

Notes:

1. Minimum reporting level is 1% of estimated income from continuing operations or \$50,000 whichever is lesser.
2. Contracts to be listed are those entered into during the quarter and have yet to be fully performed, excluding contractors that are on Council's Preferred Supplier list.
3. Contracts for employment are not required to be included.
4. Where a contract for services etc was not included in the budget, an explanation is to be given (or reference made to an explanation in another Budget Review Statement).

Moree Plains Shire Council

Budget Review - Consultancies and Legal Fees

Budget review for the quarter ended 31 March 2018

Expense	Expenditure YTD \$	Budgeted (Y/N)
Consultancies:	17,238	Y
Legal Fees:	240,479	Y

Definition of consultant:

A consultant is a person or organisation engaged under contract on a temporary basis to provide recommendations or high level specialist or professional advice to assist decision making by management. Generally it is the advisory nature of the work that differentiates a consultant from other contractors.

Notes:

Where any expenses for Consultancy or Legal fees (including Code of Conduct expenses) have not been budgeted for, an explanation is to be given. Report on external expenses only (not internal expenses).

Moree Plains Shire Council

Budget Review Income & Expenses Statement - Consolidated

for the period ended 31 March 2018

	Original Budget 2017/2018	Approved Variations	Sept Qtr Variations	Dec Qtr Variations	Revised Budget	#	Variations Requested	Projected Year end result	Actuals to 31/03/2018	%
Income from Continuing Operations										
Revenue:										
Rates & Annual Charges	28,731,271	-	-	-	28,731,271		-	28,731,271	28,653,419	100%
User Charges & Fees	13,136,884	-	102,200	15,000	13,254,084		(468,152)	12,785,932	8,766,510	69%
Interest & Investment Revenue	857,219	-	-	-	857,219		-	857,219	446,995	52%
Other Revenues	1,103,044	-	2,088,000	39,000	3,230,044		(1,544,640)	1,685,404	700,440	42%
Grants & Contributions provided for Operating Purposes	11,167,787	-	(70,713)	299,293	11,396,367		124,564	11,520,931	5,568,396	48%
Total Income from Continuing Operations	54,996,205	-	2,119,487	353,293	57,468,985		(1,888,228)	55,580,757	44,135,759	79%
Expenses from Continuing Operations										
Employee Benefits & On-Costs	18,540,758	-	(116,000)	-	18,424,758		(246,418)	18,178,340	10,678,539	59%
Borrowing Costs	3,139,889	-	(46,592)	(47,953)	3,045,344		(6,898)	3,038,446	1,561,664	51%
Materials & Contracts	16,269,621	201,430	2,378,587	290,733	19,140,371		(2,708,991)	16,431,380	13,713,172	83%
Depreciation & Amortisation	12,679,200	-	-	-	12,679,200		-	12,679,200	-	0%
Other Expenses	3,890,884	-	53,900	17,500	3,962,284		104,400	4,066,684	2,878,330	71%
Total Expenses from Continuing Operations	54,520,352	201,430	2,269,895	260,280	57,251,957		(2,857,907)	54,394,050	28,831,706	53%
Net Operating Result for the year before Grants and Contributions provided for Capital Purposes	475,853	(201,430)	(150,408)	93,013	217,028		969,679	1,186,707	15,304,054	
Grants & Contributions provided for Capital Purposes	24,505,364	222,304	(836,105)	(11,096,088)	12,795,475	1	(3,790,993)	9,004,482	5,340,486	59%
Net Operating Result for the Year	24,981,217	20,874	(986,513)	(11,003,075)	13,012,503		(2,821,314)	10,191,189	20,644,540	

Note: Variations requested for Income from Continuing Operations and Expenses from Continuing Operations are dealt with in the 2017/18 Operating Budget by Function attachment. Variations to Grants and Contributions for Capital Purposes are discussed on the following page.

Moree Plains Shire Council

Budgeted Review Statement of Cash Flows

for the period ended 30 June 2018

	Original Budget 2017/2018	Approved Variations	Sept Qtr Variations	Dec Qtr Variations	Revised Budget	Variations Requested	Note	Projected Year End Result
Cash Flows from Operating Activities								
<u>Receipts:</u>								
Rates & Annual Charges	28,731,271	-	-	-	28,731,271	-		28,731,271
User Charges & Fees	13,136,884	-	102,200	15,000	13,254,084	(468,152)		12,785,932
Investment & Interest Revenue Received	857,219	-	-	-	857,219	-		857,219
Other	1,103,044	-	2,088,000	39,000	3,230,044	(1,544,640)		1,685,404
Grants & Contributions	35,673,151	222,304	(906,818)	(10,796,795)	24,191,842	(3,666,429)		20,525,413
<u>Payments:</u>								
Employee Benefits & On-Costs	(18,540,758)	-	116,000	-	(18,424,758)	246,418		(18,178,340)
Borrowing Costs	(3,139,889)	-	46,592	47,953	(3,045,344)	6,898		(3,038,446)
Materials & Contracts	(16,269,621)	(201,430)	(2,378,587)	(290,733)	(19,140,371)	2,708,991		(16,431,380)
Other	(3,890,884)	-	(53,900)	(17,500)	(3,962,284)	(104,400)		(4,066,684)
Net Cash provided (or used in) Operating Activities	37,660,417	20,874	(986,513)	(11,003,075)	25,691,703	(2,821,314)		22,870,389
Cash Flows from Investing Activities								
<u>Receipts:</u>								
Sale of Infrastructure, Property, Plant & Equipment	2,085,240	-	-	-	2,085,240	(1,325,000)		760,240
<u>Payments:</u>								
Purchase of Infrastructure, Property, Plant & Equipment	(52,862,910)	(1,826,115)	2,080,747	15,048,845	(37,559,433)	9,770,758		(27,788,675)
Net Cash provided (or used in) Investing Activities	(50,777,670)	(1,826,115)	2,080,747	15,048,845	(35,474,193)	8,445,758		(27,028,435)
Cash Flows from Financing Activities								
<u>Receipts:</u>								
Proceeds from Borrowings & Advances	8,323,000	-	(2,753,000)	(3,120,000)	2,450,000	(2,450,000)	2	-
<u>Payments:</u>								
Repayment of Borrowings & Advances	(2,644,517)	-	35,843	23,850	(2,584,824)	1,331,383	3	(1,253,441)
Net Cash Flow provided (used in) Financing Activities	5,678,483	-	(2,717,157)	(3,096,150)	(134,824)	(1,118,617)		(1,253,441)
Net Increase/(Decrease) in Cash & Cash Equivalents	(7,438,770)	(1,805,241)	(1,622,923)	949,620	(9,917,314)	4,505,827		(5,411,487)
plus: Cash & Cash Equivalents - beginning of year	20,638,267	-	10,674,551	-	31,312,818	-		31,312,818
Total Budgeted Cash, Cash Equivalents & Investments - end of year	13,199,497				21,395,504			25,901,331
Budgeted Unrestricted Cash	2,384,709							5,751,413

Key Performance Measures - Consolidated
for the period ended 30 June 2018

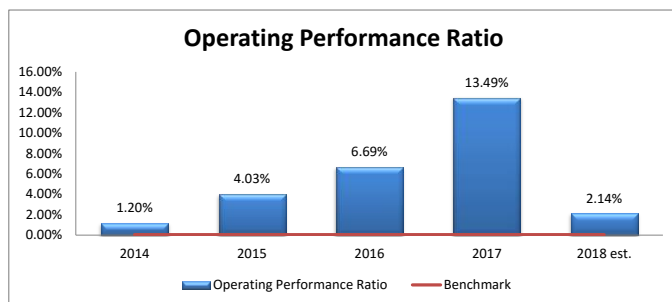
Net Operating Result before Grants and Contributions provided for Capital Purposes

Net Operating Result

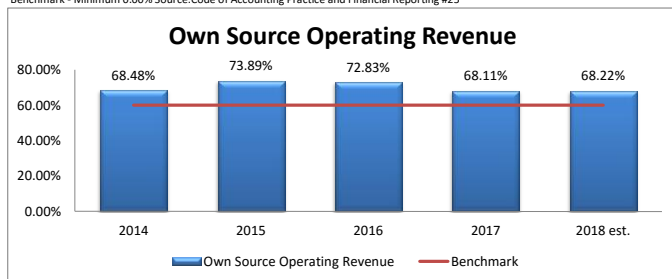
Unrestricted Cash

Capital Expenditure

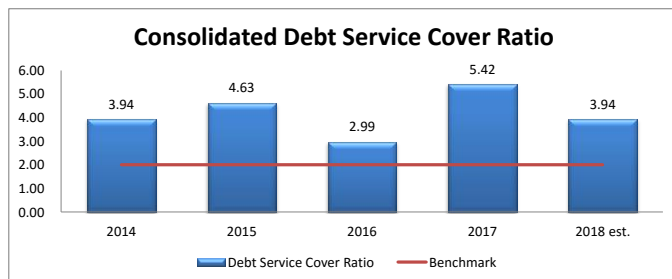
Benchmark (where applicable)	Projected Year end Result	2016/17	2015/16	2014/15	2013/14
>0	1,186,707	3,806,000	4,912,000	1,939,000	1,337,000
>0	10,191,189	10,690,000	9,979,000	5,807,000	4,169,000
	5,751,413	6,934,000	2,793,000	3,088,000	2,284,000
	27,788,675	23,175,000	28,747,000	25,699,000	27,123,000



Benchmark - Minimum 0.00% Source: Code of Accounting Practice and Financial Reporting #25



Benchmark - Minimum 60.00% Source: Code of Accounting Practice and Financial Reporting #25



Benchmark - Minimum >=2.00% Source: Code of Accounting Practice and Financial Reporting #25

OPERATING PERFORMANCE RATIO:

The operating performance ratio measures Council's achievement of containing operating expenditure within operating revenue.

CALCULATION METHOD:

Operating Revenue (excl. Capital Grants and Contributions) - operating expenditure
Operating Revenue (excl. Capital Grants and Contributions)

COMMENT:

The benchmark for this ratio is 0.00% - a break-even result. Based on the projected year end result for 2018 a consolidated operating surplus of \$1,186,707 will be achieved resulting in a ratio comfortably above the benchmark.

OWN SOURCE OPERATING REVENUE:

This ratio measures fiscal flexibility of Council and the degree of reliance on external funding sources such as operating grants and contributions.

CALCULATION METHOD:

Operating Revenue (excluding ALL Grants and Contributions)
Total Operating Revenue

COMMENT:

Based on the projected year end result for 2018 this ratio is expected to be above the benchmark of 60%. Performance against this ratio has improved on the previous quarter as a result of variations included this quarter to recognise the delay in commencing work on the water security projects - Biniguy, Ashley and the Moree Borefield.

DEBT SERVICE COVER RATIO:

The ratio measures the availability of operating cash to service debt including interest, principal and lease payments.

CALCULATION METHOD:

Operating Result before capital excluding interest and depreciation
Principal repayments and borrowing costs

COMMENT:

Council's performance against this ratio declined in 2016 as a result of payments made to reduce the Gateway line of credit. These payments are a reduction of debt and included in the ratio calculation. Further repayments to the Gateway line of credit have been varied out this quarter resulting in an improved result against this ratio.

2016/17 OPERATING BUDGET BY FUNCTION

Quarter 3: 1 January 2018 - 31 March 2018

Function or Activity	Original Budget			Approved Variations	Sept Qtr Approved Variations	Dec Qtr Approved Variations	Revised Budget	Note	Variations Requested - March 2018		Projected Net Cost of Service Surplus/ (Deficit)	Net result as at 31/03/2018	%
	Income from Continuing Operations	Expenses from Continuing Operations	Net Operating Surplus/ (Deficit) before Grants & Contributions for Capital Purposes						Non Capital Income	Expenses from Continuing Operations			
Governance	-	1,092,429	(1,092,429)	-	-	-	(1,092,429)	1	-	50,000	(1,142,429)	(681,867)	60%
Administration	399,264	5,403,855	(5,004,591)	-	(141,000)	(90,000)	(5,235,591)	2	(1,534,500)	(1,491,449)	(5,278,642)	(2,772,966)	53%
Public Order and Safety													
Emergency Services	263,460	739,332	(475,872)		-	-	(475,872)		-	-	(475,872)	(327,554)	69%
Enforcement of Local Govt Regs	610,090	679,086	(68,996)	(35,000)	(15,000)	-	(118,996)	3	(6,500)	(21,500)	(103,996)	(79,798)	77%
Animal Control	64,000	412,097	(348,097)	-	26,430	-	(321,667)	4	5,264	(4,386)	(312,017)	(145,070)	46%
Other	-	124,000	(124,000)	(11,000)	-	-	(135,000)	5	-	(34,843)	(100,157)	(23,787)	24%
Total Public Order & Safety	937,550	1,954,515	(1,016,965)	(46,000)	11,430	-	(1,051,535)		(1,236)	(60,729)	(992,042)	(576,208)	58%
Health	-	350,451	(350,451)	-	-	-	(350,451)	6	16,204	9,500	(343,747)	(224,620)	65%
Environment													
Noxious Plants and Insect/Vermin Control	80,000	177,900	(97,900)	(38,230)	(85,387)	-	(221,517)	7	(3,866)	(3,866)	(221,517)	(81,753)	37%
Other Environmental Protection	475,000	619,691	(144,691)	(52,000)	(30,000)	-	(226,691)	8	(5,465)	(59,500)	(172,656)	(120,173)	70%
Solid Waste Management	3,955,430	3,520,457	434,973	-	-	(13,707)	421,266	9	5,000	(63,311)	489,577	1,748,330	357%
Street Cleaning	-	467,800	(467,800)		-	-	(467,800)		-		(467,800)	(407,473)	87%
Drainage	-	490,000	(490,000)		-	-	(490,000)		-		(490,000)	(214,783)	44%
Stormwater Management	-	140,700	(140,700)		-	-	(140,700)		-		(140,700)	(96,666)	69%
Total Environment	4,510,430	5,416,548	(906,118)	(90,230)	(115,387)	(13,707)	(1,125,442)		(4,331)	(126,677)	(1,003,096)	827,482	-82%

Function or Activity	Original Budget			Approved Variations	Sept Qtr Approved Variations	Dec Qtr Approved Variations	Revised Budget	Note	Variations Requested - March 2018		Projected Net Cost of Service Surplus/ (Deficit)	Net result as at 31/03/2018	%
	Income from Continuing Operations	Expenses from Continuing Operations	Net Operating Surplus/ (Deficit) before Grants & Contributions for Capital Purposes						Non Capital Income	Expenses from Continuing Operations			
Community Services and Education													
Aboriginal Services	5,100	203,179	(198,079)		-	-	(198,079)		-		(198,079)	(122,044)	62%
Administration & Education	71,875	205,154	(133,279)	-	-	-	(133,279)	10	-	(10,375)	(122,904)	(67,097)	55%
Social Protection (Welfare)	2,200	12,000	(9,800)	-	-	-	(9,800)		-		(9,800)	(780)	8%
Aged Persons and Disabled	-	15,200	(15,200)	-	-	-	(15,200)		-	-	(15,200)	(1,661)	11%
Childrens Services	1,379,586	1,274,028	105,558		-	-	105,558		-	-	105,558	67,449	64%
Community Development	19,000	281,313	(262,313)		-	-	(262,313)	11	-	(40,000)	(222,313)	(162,619)	73%
Total Community Services & Education	1,477,761	1,990,874	(513,113)	-	-	-	(513,113)		-	(50,375)	(462,738)	(286,752)	62%
Housing and Community Amenities													
Public Cemeteries	221,421	313,164	(91,743)		-	-	(91,743)	12	-	474	(92,217)	(75,852)	82%
Public Conveniences	-	64,500	(64,500)		-	-	(64,500)	13	-	12,000	(76,500)	(28,401)	37%
Street Lighting	104,000	334,000	(230,000)		-	-	(230,000)	14	-	65,000	(295,000)	(245,945)	83%
Town Planning	160,659	777,362	(616,703)		-	-	(616,703)	15	127,491	(27,835)	(461,377)	(57,728)	13%
Other Community Amenities	-	761,405	(761,405)		88,300	-	(673,105)	16	-	16,000	(689,105)	(324,266)	47%
Total Housing and Community Amenities	486,080	2,250,431	(1,764,351)	-	88,300	-	(1,676,051)		127,491	65,639	(1,614,199)	(732,192)	45%
Water Supplies	4,970,348	5,396,596	(426,248)	(14,000)	18,444	212,953	(208,851)	17	500,000	(94,709)	385,858	2,069,614	536%
Sewerage Services	3,800,939	3,844,918	(43,979)	(19,500)	18,118	13,767	(31,594)	18	-	(95,000)	63,406	1,908,248	3010%
Recreation and Culture													
Public Libraries	11,050	806,975	(795,925)	-	-	-	(795,925)	19	-	2,350	(798,275)	(677,576)	85%
Art Galleries	-	232,740	(232,740)		-	-	(232,740)	20	-	(10,500)	(222,240)	(136,235)	61%
Community Centres and Halls	20,000	390,100	(370,100)		-	-	(370,100)	21	(8,000)	23,461	(401,561)	(142,226)	35%
Other Cultural Services	-	1,000	(1,000)		-	-	(1,000)		-		(1,000)	-	0%
Sporting Grounds and Venues	15,300	836,046	(820,746)		-	-	(820,746)	22	-	(48,354)	(772,392)	(585,695)	76%
Swimming Pools	16,000	546,031	(530,031)		-	-	(530,031)	23	-	(801)	(529,230)	(183,192)	35%

Function or Activity	Original Budget			Approved Variations	Sept Qtr Approved Variations	Dec Qtr Approved Variations	Revised Budget	Note	Variations Requested - March 2018		Projected Net Cost of Service Surplus/ (Deficit)	Net result as at 31/03/2018	%
	Income from Continuing Operations	Expenses from Continuing Operations	Net Operating Surplus/ (Deficit) before Grants & Contributions for Capital Purposes						Non Capital Income	Expenses from Continuing Operations			
MAAC Ltd	-	781,158	(781,158)		-	-	(781,158)		-		(781,158)	(616,777)	79%
Parks & Gardens (Lakes)	20,666	1,375,673	(1,355,007)	-	-	-	(1,355,007)	24	-	(2,500)	(1,352,507)	(1,069,585)	79%
Other Sport and Recreation	-	113,900	(113,900)		-	-	(113,900)	25	-	(2,665)	(111,235)	(1,789)	2%
Total Recreation and Culture	83,016	5,083,623	(5,000,607)	-	-	-	(5,000,607)		(8,000)	(39,009)	(4,969,598)	(3,413,076)	69%
Mining, Manufacturing and Construction													
Building Control	135,000	138,202	(3,202)		-	-	(3,202)	26	(17,100)	(4,000)	(16,302)	8,616	-53%
Other Mining, Manufacturing & Construction	-	807	(807)		-	-	(807)		-		(807)	(137,306)	17014%
Total Mining, Manufacturing and Const.	135,000	139,009	(4,009)	-	-	-	(4,009)		(17,100)	(4,000)	(17,109)	(128,690)	752%
Transport and Communication													
Urban Roads (UR) - Local	-	1,891,158	(1,891,158)		-	-	(1,891,158)		-		(1,891,158)	(822,030)	43%
Sealed Rural Roads (SRR) - Local	-	6,532,595	(6,532,595)	-	-	-	(6,532,595)		-		(6,532,595)	(913,957)	14%
Sealed Rural Roads - Regional	1,660,313	1,062,313	598,000	-	(68,313)	-	529,687	27	28,000	-	557,687	392,082	70%
Unsealed Rural Roads (URR) - Local	200,000	2,372,500	(2,172,500)	-	-	-	(2,172,500)		-		(2,172,500)	(1,192,469)	55%
Bridges on SRR - Local	-	79,771	(79,771)	-	-	-	(79,771)		-		(79,771)	12,655	-16%
Bridges on Regional Roads	-	37,015	(37,015)	-	-	-	(37,015)		-		(37,015)	(15,879)	43%
Footpaths	-	402,700	(402,700)	-	-	-	(402,700)		-		(402,700)	(164,955)	41%
Aerodromes	651,728	496,168	155,560	-	28,000	(30,000)	153,560	28	-	1,500	152,060	198,959	131%
Other Transport & Communication	5,270,400	6,551,261	(1,280,861)	-	-	-	(1,280,861)	29	(1,000,000)	(1,025,000)	(1,255,861)	(2,720,728)	217%
Total Transport and Communication	7,782,441	19,425,481	(11,643,040)	-	(40,313)	(30,000)	(11,713,353)		(972,000)	(1,023,500)	(11,661,853)	(5,226,322)	45%

Function or Activity	Original Budget			Approved Variations	Sept Qtr Approved Variations	Dec Qtr Approved Variations	Revised Budget	Note	Variations Requested - March 2018		Projected Net Cost of Service Surplus/ (Deficit)	Net result as at 31/03/2018	%
	Income from Continuing Operations	Expenses from Continuing Operations	Net Operating Surplus/ (Deficit) before Grants & Contributions for Capital Purposes						Non Capital Income	Expenses from Continuing Operations			
Economic Affairs													
Camping Areas & Caravan Parks	-	22,898	(22,898)		-	-	(22,898)	30	-	(6,898)	(16,000)	-	0%
Other Economic Affairs	740,666	2,148,723	(1,408,057)	(31,700)	10,000	-	(1,429,757)	31	5,244	9,300	(1,433,813)	(611,612)	43%
Total Economic Affairs	740,666	2,171,621	(1,430,955)	(31,700)	10,000	-	(1,452,655)		5,244	2,402	(1,449,813)	(611,612)	42%
Totals – Functions	25,323,495	54,520,351	(29,196,856)	(201,430)	(150,408)	93,013	(29,455,681)		(1,888,228)	(2,857,907)	(28,486,002)	(9,848,961)	35%
General Purpose Revenues⁽¹⁾	29,672,709	-	29,672,709	-	-	-	29,672,709		-		29,672,709	25,153,015	85%
NET OPERATING RESULT FOR YEAR	54,996,204	54,520,351	475,853	(201,430)	(150,408)	93,013	217,028		(1,888,228)	(2,857,907)	1,186,707	15,304,054	1290%



2017/18 OPERATING BUDGET BY FUNCTION

Quarter 3: 1 January 2018 - 31 March 2018

Variation recommendations - Operating Income and Expenses

#	Variation	Reason for variation
GOVERNANCE		
1 Governance		
	Expense variation:	
	50,000	Increase to legals budget for MAAC legal matter
	50,000	
ADMINISTRATION		
2 Administration		
	Income variation:	
a	-1,550,000	Decrease to income relating to SHEA Academy project. Council is auspicng the funds with this amount to be received FY18/19. Equivalent variation to expenditure
b	15,500	Increase to income budget for risk management incentive bonus
	-1,534,500	
	Expense variation:	
a	-1,550,000	Decrease to expenditure for SHEA Academy project
b	35,000	Increase to expenditure budget for legals in Corporate Services
c	13,000	Increase to expenditure budget for printing and posting of rates and water notices
d	10,551	Increase to expenditure relating to various areas
	-1,491,449	
PUBLIC ORDER AND SAFETY		
3 Enforcement of Local Govt Regs		
	Income variation:	
	-6,500	Decrease to income for regulatory fees
	-6,500	
	Expense variation:	
	-21,500	Decrease to expenditure relating to administration of this function
	-21,500	
4 Animal Control		
	Income variation:	
	5,264	Increase to income budget relating to various areas of animal control including fine income
	5,264	
	Expense variation:	
	-4,386	Decrease to expenditure for various activities within ranger services
	-4,386	

#	Variation	Reason for variation
5 Other		
Expense variation:		
a	-35,000	Decrease to expenditure budget for crime prevention activities. This relates to the additional \$50,000 voted to crime prevention in the 2017/18 budget
b	157	Increase to expenditure for alcohol free zone signage
	-34,843	
HEALTH		
6 Health		
Income variation:		
	16,204	Increase to income budget relating to inspections, approvals and regulatory fees
	16,204	
Expense variation:		
a	14,500	Increase to expenditure budget for pigeon control activities to be undertaken
b	-5,000	Decrease to expenditure relating to administration of this function
	9,500	
ENVIRONMENT		
7 Noxious Plants and Insect/Vermin Control		
Income variation:		
	-3,866	Decrease to income budget for external works
	-3,866	
Expense variation:		
	-3,866	Decrease to expenditure budget for noxious weeds operations
	-3,866	
8 Other Environmental Protection		
Income variation:		
a	-9,000	Decrease to income budget for spent artesian water disposal. No external parties are utilising the pipeline
b	3,535	Increase to income for environmental protection fees generated
	-5,465	
Expense variation:		
a	-17,500	Decrease to expenditure budget for electricity for pumping of water to ski lakes
b	-42,000	Decrease to expenditure budget for demolition of burnt out houses.
	-59,500	
9 Solid Waste Management		
Income variation:		
	5,000	Increase to income budget for recyclabel metal waste
	5,000	
Expense variation:		
a	-60,000	Decrease to expenditure for recycling and reuse activities
b	-3,311	Decrease to expenditure over various other line items relating to solid waste management
	-63,311	

#	Variation	Reason for variation
COMMUNITY SERVICES AND EDUCATION		
10 Administration & Education		
Expense variation:		
a	-36,500	Decrease to expenditure relating to the South Moree Social Plan and associated workshop
b	26,125	Increase to expenditure for maintenance activities to Council owned property supporting this function
	-10,375	
11 Community Development		
Expense variation:		
	-40,000	Decrease to expenditure for wages and salaries due to a position vacancy in this area for part of the year
	-40,000	
HOUSING AND COMMUNITY AMENITIES		
12 Public Cemeteries		
Expense variation:		
	474	Increase to expenditure budget for maintenance of cemetery building structures
	474	
13 Public Conveniences		
Expense variation:		
	12,000	Increase to expenditure budget for maintenance on public toilet facilities
	12,000	
14 Street Lighting		
Expense variation:		
	65,000	Increase to expenditure budget for electricity supply
	65,000	
15 Town Planning		
Income variation:		
	127,491	Increase to income for fees received relating to town planning function including DA's and s94A
	127,491	
Expense variation:		
a	10,000	Increase to expenditure for Strategic Transport Plan. Funds taken from Moree Intermodal Transport Taskforce project
b	-4,000	Decrease to expenditure budget for matters relating to land use compliance
c	-15,835	Decrease to expenditure budget over various line items relating to planning activities undertaken
d	-18,000	Decrease to expenditure budget for heritage promotion and study
	-27,835	
16 Other Community Amenities		
Expense variation:		
	16,000	Increase to expenditure for maintenance activities to Council owned property supporting this function
	16,000	

#	Variation	Reason for variation
WATER SUPPLY		
17 Water Supplies		
	Income variation:	
	500,000	Increase to income for water consumption. Original budget based on 85% of historical average
	500,000	
	Expense variation:	
	-94,709	Decrease to expenditure budget for operation and maintenance of the water supply operation. Staff resources have been diverted to project work reducing availability to complete maintenance activities
	-94,709	
SEWERAGE SERVICES		
18 Sewerage Services		
	Expense variation:	
a	-50,000	Decrease to expenditure on Trade Waste Management System in the FY17/18
b	-45,000	Decrease to expenditure budget for maintenance and operation of the sewer function
	-95,000	
RECREATION AND CULTURE		
19 Public Libraries		
	Expense variation:	
	2,350	Increase to expenditure for maintenance activities to Council owned buildings supporting this function
	2,350	
20 Art Galleries		
	Expense variation:	
	-10,500	Decrease to expenditure for maintenance activities to Council owned buildings supporting this function
	-10,500	
21 Community Centres and Halls		
	Income variation:	
	-8,000	Decrease to income budget relating to hire fees received
	-8,000	
	Expense variation:	
	23,461	Increase to expenditure for maintenance of halls
	23,461	
22 Sporting Grounds and Venues		
	Expense variation:	
a	-15,000	Decrease to expenditure budget for maintenance of ski lakes
b	-30,000	Decrease to expenditure for top dressing of sportsfields
c	-3,354	Decrease to expenditure for maintenance activities to Council owned buildings supporting this function
	-48,354	

#	Variation	Reason for variation
23 Swimming Pools		
	Expense variation:	
a	20,000	Increase to expenditure budget for additional contribution to Boomi Baths Committee
b	-20,801	Decrease to expenditure for maintenance activities to Council owned buildings supporting this function
	-801	
24 Parks & Gardens (Lakes)		
	Expense variation:	
	-2,500	Decrease to expenditure for maintenance activities to Council owned buildings supporting this function
	-2,500	
25 Other Sport and Recreation		
	Expense variation:	
	-2,665	Decrease to expenditure for maintenance activities to Council owned buildings supporting this function
	-2,665	
MINING, MANUFACTURING AND CONSTRUCTION		
26 Building Control		
	Income variation:	
	-17,100	Decrease to income budget for building control activities including professional services provided to neighbouring Council
	-17,100	
	Expense variation:	
a	-4,000	Decrease to expenditure for building compliance activities
	-4,000	
TRANSPORT AND COMMUNICATION		
27 Sealed Rural Roads - Regional		
	Income variation:	
	28,000	Increase to income relating to RMS funding for Regional Roads
	28,000	
28 Aerodromes		
	Expense variation:	
	1,500	Increase to expenditure for maintenance activities undertaken on airport buildings
	1,500	
29 Other Transport & Communication		
	Income variation:	
	-1,000,000	Decrease to income relating to RMS Ordered Works to be carried out FY17/18. Equivalent reduction to expenditure budget
	-1,000,000	
	Expense variation:	
	-1,000,000	Decrease to expenditure relating to RMS Ordered Works to be carried out FY17/18
	-25,000	Decrease to expenditure for electricity at Council depots
	-1,025,000	

#	Variation	Reason for variation
ECONOMIC AFFAIRS		
30	Camping Areas	
	Expense variation:	
	-6,898	Decrease to expenditure relating to interest on loan for work to be carried out at Mehi caravan park. Loan funds not require FY17/18
	-6,898	
31 Other Economic Affairs		
	Income variation:	
	5,244	Increase to income for rent on Council property
	5,244	
	Expense variation:	
	-10,000	Decrease to budgt for Moree Intermodal Transport Taskforce transferred to Strategic Transport Study project
	19,300	Increase to expenditure for maintenance activities to Council owned rental properties
	9,300	

Variations Recommendations to Capital Income and Cashflow
for the period ended 31 March 2018

VARIATIONS TO INCOME FOR CAPITAL PURPOSES:

#		Variation Amount	Reason for variation
1	a	190,993	Deferral of Dhiyaan Centre Stage project completion to FY18/19
	b	2,000,000	Removal of grant funding for Town Hall Redevelopment in current year budget
	c	100,000	Deferral of Moree Saleyards Truck Wash project completion to FY18/19
	d	300,000	Deferral of Moree Airport Upgrade project completion to FY18/19
	e	1,000,000	Deferral of Moree Rural Fire Brigade Station project completion to FY18/19
	f	50,000	Deferral of Moree SES Building Relocation project completion to FY18/19
	g	100,000	Removal of grant relating to Ron Harborne Oval additional field project
	h	50,000	Removal of grant for carpark safety improvements. Correction to budget
TOTAL		<u>3,790,993</u>	

OTHER VARIATIONS TO CASHFLOW BUDGET

#		Variation Amount	Reason for variation
Proceeds from Borrowings and Advances			
2	a	(2,000,000)	Deferral of loan draw down for Civic Precinct Redevelopment.
	b	(450,000)	Deferral of loan draw down for the Caravan Park Facility Upgrades
TOTAL		<u>(2,450,000)</u>	
Repayment of Borrowings and Advances			
3	a	1,325,000	Removal of principal repayment on Gateway line of credit
	b	6,383	Reduction to loan principal repayments relating to deferral of Caravan Park loan
TOTAL		<u>1,331,383</u>	

Moree Plains Shire Council

Budget Review Income & Expenses Statement - General & Other Funds for the period ended 31 March 2018

	Original Budget 2017/2018	Approved Variations	Sept Qtr Variations	Dec Qtr Variations	Revised Budget	Variations Requested	Projected Year end result	Actuals to 31/03/2018	%
Income from Continuing Operations									
Revenue:									
Rates & Annual Charges	23,633,761	-	-	-	23,633,761	(1,500)	23,632,261	24,102,310	102%
User Charges & Fees	9,520,523	-	102,200	15,000	9,637,723	(968,152)	8,669,571	5,196,993	60%
Interest & Investment Revenue	491,181	-	-	-	491,181	-	491,181	393,916	80%
Other Revenues	810,960	-	2,088,000	39,000	2,937,960	(1,544,640)	1,393,320	554,566	40%
Grants & Contributions provided for Operating Purposes	11,085,113	-	(70,713)	299,293	11,313,693	124,564	11,438,257	5,498,443	48%
Total Income from Continuing Operations	45,541,538	0	2,119,487	353,293	48,014,318	-2,389,728	45,624,590	35,746,228	78%
Expenses from Continuing Operations									
Employee Benefits & On-Costs	16,599,301	-	(116,000)	-	16,483,301	(246,418)	16,236,883	10,292,425	63%
Borrowing Costs	2,167,679	-	(10,030)	-	2,157,649	(6,898)	2,150,751	1,118,632	52%
Materials & Contracts	12,912,455	167,930	2,378,587	469,500	15,928,472	(2,519,282)	13,409,190	10,765,435	80%
Depreciation & Amortisation	10,324,200	-	-	-	10,324,200	-	10,324,200	-	0%
Other Expenses	3,227,600	-	53,900	17,500	3,299,000	104,400	3,403,400	2,484,729	73%
Total Expenses from Continuing Operations	45,231,235	167,930	2,306,457	487,000	48,192,622	-2,668,198	45,524,424	24,661,221	54%
Net Operating Result for the year before Grants and Contributions provided for Capital Purposes	310,303	(167,930)	(186,970)	(133,707)	(178,304)	278,470	100,166	11,085,007	
Grants & Contributions provided for Capital Purposes	11,135,364	222,304	(836,105)	(286,088)	10,235,475	(3,790,993)	6,444,482	3,326,190	52%
Net Operating Result for the Year	11,445,667	54,374	(1,023,075)	(419,795)	10,057,171	(3,512,523)	6,544,648	14,411,196	

Note: Other Funds refers to Waste, Gwydir Day Care, Max Centre

Moree Plains Shire Council

Budget Review Income & Expenses Statement - Water Supply

for the period ended 31 March 2018

	Original Budget 2017/2018	Approved Variations	Sept Qtr Variations	Dec Qtr Variations	Revised Budget	Variations Requested	Projected Year End Result	Actuals to 31/03/2018	%
Income from Continuing Operations									
<i>Revenue:</i>									
Rates & Annual Charges	1,512,583	-	-	-	1,512,583	-	1,512,583	1,480,242	98%
User Charges & Fees	3,650,353	-	-	-	3,650,353	500,000	4,150,353	3,401,033	82%
Interest & Investment Revenue	219,215	-	-	-	219,215	-	219,215	37,815	17%
Other Revenues	120,411	-	-	-	120,411	-	120,411	66,701	55%
Grants & Contributions provided for Operating Purposes	39,374	-	-	-	39,374	-	39,374	39,116	99%
Total Income from Continuing Operations	5,541,936	0	0	0	5,541,936	500,000	6,041,936	5,024,907	83%
Expenses from Continuing Operations									
Employee Benefits & On-Costs	1,254,740	14,000	-	(10,000)	1,258,740	-	1,288,740	920,715	71%
Borrowing Costs	748,433	-	(18,444)	(47,953)	682,036	-	682,036	370,445	54%
Materials & Contracts	2,281,831	-	-	(155,000)	2,126,831	(94,709)	2,002,122	1,318,347	66%
Depreciation & Amortisation	1,125,000	-	-	-	1,125,000	-	1,125,000	-	0%
Total Expenses from Continuing Operations	5,410,004	14,000	-18,444	-212,953	5,192,607	-94,709	5,097,898	2,609,507	51%
Net Operating Result for the year before Grants and Contributions for Capital Purposes	131,932	(14,000)	18,444	212,953	349,329	594,709	944,038	2,415,401	
Grants & Contributions provided for Capital Purposes	13,370,000	-	-	(10,810,000)	2,560,000	-	2,560,000	2,014,297	
Net Operating Result for the Year	13,501,932	(14,000)	18,444	(10,597,047)	2,909,329	594,709	3,504,038	4,429,697	

Moree Plains Shire Council

Budget Review Income & Expenses Statement - Sewer Services

for the period ended 31 March 2018

	Original Budget 2017/2018	Approved Variations	Sept Qtr Variations	Dec Qtr Variations	Revised Budget	Variations Requested	Projected Year End Result	Actuals to 31/03/2018	%
Income from Continuing Operations									
<i>Revenue:</i>									
Rates & Annual Charges	3,180,672	-	-	-	3,180,672	-	3,180,672	3,089,827	97%
User Charges & Fees	578,174	-	-	-	578,174	-	578,174	419,763	73%
Interest & Investment Revenue	146,412	-	-	-	146,412	-	146,412	16,038	11%
Grants & Contributions provided for Operating Purposes	43,300	-	-	-	43,300	-	43,300	30,837	71%
Total Income from Continuing Operations	3,948,558	0	0	0	3,948,558	0	3,948,558	3,556,465	90%
Expenses from Continuing Operations									
Employee Benefits & On-Costs	686,717	19,500	-	-	706,217	-	706,217	492,714	70%
Borrowing Costs	223,777	-	(18,118)	-	205,659	-	205,659	118,873	58%
Materials & Contracts	1,726,844	-	-	(13,767)	1,713,077	(95,000)	1,618,077	1,118,761	69%
Depreciation & Amortisation	1,230,000	-	-	-	1,230,000	-	1,230,000	-	0%
Total Expenses from Continuing Operations	3,867,338	19,500	-18,118	-13,767	3,854,953	(95,000)	3,759,953	1,730,348	46%
Net Operating Result for the year before Grants and Contributions for Capital Purposes	81,220	(19,500)	18,118	13,767	93,605	95,000	188,605	1,826,118	
Grants & Contributions provided for Capital Purposes	-	-	-	-	-	-	-	-	
Net Operating Result for the Year	81,220	(19,500)	18,118	13,767	93,605	95,000	188,605	1,826,118	

Moree Plains Shire Council

Budget Review Capital for the period ended 31 March 2018

	Original Budget 2017/2018	Approved Variations	Sept Qtr Variations	Dec Qtr Variations	Revised Budget	#	Variations Requested	Projected Year end result	Actuals as at 31/03/2018	%
Capital Expenditure										
New Asset - Plant and Equipment	2,977,395	0	-	5,000	2,982,395		-	2,982,395	1,758,337	59%
New Asset - Land, Building and Other Structures	4,611,821	20,400	(787,504)	-	3,844,717		(2,244,242)	1,600,475	518,596	32%
New Asset - Roads, Bridges Footpaths	168,000	-	(1,800)	-	166,200		-	166,200	128,471	77%
New Asset - Water Infrastructure	16,330,000	-	-	(13,930,000)	2,400,000		-	2,400,000	1,641,268	68%
New Asset - Other Equipment	704,017	29,000	99,614	(245,517)	587,114		4,000	591,114	38,409	6%
	<u>24,791,233</u>	<u>49,400</u>	<u>(689,690)</u>	<u>(14,170,517)</u>	<u>9,980,426</u>		<u>(2,240,242)</u>	<u>7,740,184</u>	<u>4,085,082</u>	<u>53%</u>
Renewal - Plant and Equipment	93,445	-	125,000	15,000	233,445		4,309	237,754	232,241	98%
Renewal - Land, Building and Other Structures	6,344,279	112,850	491,058	(38,828)	6,909,359		(4,870,514)	2,038,845	683,245	34%
Renewal - Roads, Bridges Footpaths	11,842,745	841,361	(997,115)	(89,000)	11,597,990		(271,524)	11,326,466	7,359,282	65%
Renewal - Water Infrastructure	4,445,205	162,500	(1,010,000)	(382,000)	3,215,705		(1,951,502)	1,264,203	598,032	47%
Renewal - Sewer Infrastructure	4,377,099	610,001	-	(383,500)	4,603,600		(427,000)	4,176,600	2,535,205	61%
	<u>28,071,677</u>	<u>1,776,714</u>	<u>(1,391,057)</u>	<u>(878,328)</u>	<u>27,579,007</u>		<u>(7,530,516)</u>	<u>20,048,491</u>	<u>11,982,042</u>	<u>60%</u>
Total Capital Expenditure	52,862,910	1,826,115	(2,080,747)	(15,048,845)	37,559,433		(9,770,758)	27,788,675	16,067,124	58%
Capital Funding Sources										
Rates and Other Untied Funding	(17,305,436)	(1,271,061)	(197,462)	832,757	(17,941,202)		1,717,784	(16,223,418)		
Capital Grants and Contributions	(24,505,364)	(222,304)	836,105	11,096,088	(12,795,475)		3,790,993	(9,004,482)		
Internal Restrictions	(1,352,741)	-	303,104	-	(1,049,637)		286,981	(762,656)		
External Restrictions	(7,614,129)	(332,750)	1,139,000	3,120,000	(3,687,879)		2,650,000	(1,037,879)		
Sale of Assets	(2,085,240)	-	-	-	(2,085,240)		1,325,000	(760,240)		
Total Capital Funding	(52,862,910)	(1,826,115)	2,080,747	15,048,845	(37,559,433)		9,770,758	(27,788,675)		

Moree Plains Shire Council

Notes to the Financial Statements for the period ended 31 March 2018

Note 6c. Restricted Cash, Cash Equivalents & Investments

\$'000	Actuals to 31/03/2018					
Total Cash, Cash Equivalents and Investment Securities						
					26,742	
attributable to:						
External Restrictions (refer below)					12,789	
Internal Restrictions (refer below)					7,591	
Unrestricted					6,362	
					<u>26,742</u>	
\$'000	Opening balance	Transfers to reserves	Transfers from reserves	Actuals to 31/03/2018	Commitments	Available for allocation
External Restrictions - Included in Liabilities						
Specific Purpose Unexpended Loans-General	15	-	(0)	15	15	-
Specific Purpose Unexpended Loans-Water	152	-	(30)	122	122	-
External Restrictions - Included in Liabilities	167	-	(30)	137	137	-
External Restrictions - Other						
Developer Contributions - General	636	115	(77)	674	674	-
Developer Contributions - Water Fund	306	16	-	322	322	-
Developer Contributions - Sewer Fund	415	10	-	425	425	-
RMS Contributions	-	1,194	(1,194)	-	-	-
Specific Purpose Unexpended Grants	2,536	3,364	(5,102)	798	798	-
Water Services	5,971	831	-	6,802	6,802	-
Sewerage Services	4,442	-	(1,388)	3,054	3,054	-
Nothern Regional Library	391	186	-	577	577	-
External Restrictions - Other	14,697	5,716	(7,761)	12,652	12,652	-
Total External Restrictions						
	14,864	5,716	(7,791)	12,789	12,789	-

Moree Plains Shire Council

Notes to the Financial Statements

for the period ended 31 March 2018

Note 6c. Restricted Cash, Cash Equivalents & Investments (continued)

\$'000	Opening balance	Transfers to reserves	Transfers from reserves	Actuals to 31/03/2018	Commitments	Available for allocation
Internal Restrictions						
Plant & Vehicle Replacement	1,842	-	-	1,842	720	1,122
Employees Leave Entitlement	1,000	-	-	1,000	-	1,000
Property Acquisitions	50	-	-	50	-	50
Jellicoe Park	58	8	(2)	64	-	64
Aerodromes	565	141	(83)	622	165	457
RMS Contract Contingency	659	-	(1)	658	365	293
Gravel Pits	614	-	-	614	-	614
Revotes General Fund	3	-	-	3	-	3
Economic Development SRL	195	218	(153)	260	238	22
Industrial Development SRL		117	(65)	52	52	(0)
Onsite Effluent	80	-	-	80	-	80
Medical Accommodation	68	6	(10)	64	-	64
WH&S	1	-	(1)	(0)	-	(0)
Regional and Local Infrastructure Program	7	-	1	8	-	8
Road Sustainability Fund	515	-	-	515	-	515
Saleyards Reserve	123	8	(3)	128	30	98
Sportsground Improvements	12	-	-	12	-	12
MAAC GAR Reserve	250	50	-	300	250	50
Dhiyaan Aboriginal Centre Reserve	137	-	-	137	65	72
Water Reservoir Maintenance Bank Guarantee	169	-	-	169	-	169
Financial Assistance Grant Advance Payment	3,602	-	(2,701)	901	901	(0)
Industrial Drive Levy	111	-	-	111	-	111
Total Internal Restrictions	10,061	548	(3,018)	7,591	2,786	4,805
TOTAL RESTRICTIONS	24,925	6,264	(10,809)	20,380		